

**MINUTES OF THE AUGUST 18, 2021 MEETING OF THE
PETALUMA HEALTH CARE DISTRICT BOARD OF DIRECTORS**

1) CALL TO ORDER

Director Hempel called the meeting to order at 5:00 PM via Zoom virtual meeting.

PRESENT (VIDEO CONFERENCE CALL)

Elece Hempel, Director

Crista Nelson, Director

Gabriella Ambrosi, Director

Jeffrey Tobias, MD, Director

Brian Dufour, Director

STAFF PRESENT (VIDEO CONFERENCE CALL)

Ramona Faith, CEO, PHCD

Andrew Koblick, Controller, PHCD

Ty Mooney, Board Clerk, PHCD

CALL FOR CONFLICT

Director Hempel called for conflict. There were none.

1) MISSION AND VISION

Director Ambrosi read the mission and vision of the Petaluma Health Care District.

The mission of the Petaluma Health Care District is to improve the health and well-being of our community through leadership, advocacy, support, partnerships, and education.

The Petaluma Health Care District envisions a healthy community and equitable access to health and wellness services for all.

2) CONSENT CALENDAR

A MOTION was made by Director Dufour and seconded by Director Ambrosi to approve the August 18, 2021 Agenda, July 21, 2021 Board Meeting Minutes, and June 30th Financial Statements. The motion was passed by a vote of 5 ayes (Directors Ambrosi, Hempel, Dufour, Nelson, and Tobias) and 0 noes.

3) PUBLIC COMMENTS ON NON-AGENIZED ITEMS

There were none.

4) PRESENTATION ON BLUE ZONES PROJECT

Tony Buettner, Senior VP Business Development at Blue Zones Project, presented on Blue Zones Project, follow this link to watch the full presentation: <https://www.youtube.com/watch?v=QzmguHkH4Ls>

A MOTION was made by Director Nelson and seconded by Director Dufour to direct staff to continue the conversation with Tony Buettner to get a proposal to launch a community informed process with Blue Zones Project for Board review. The motion was passed by a vote of 5 ayes (Directors Ambrosi, Hempel, Dufour, Nelson, and Tobias) and 0 noes.

5) PROVIDENCE QUARTERLY HOSPITAL UPDATE

Darian Harris, Chief Executive of Petaluma Valley Hospital, gave a hospital quarterly update. Slides attached to the meeting minutes.

Director Hempel called for public comment. There were none.

Director Hempel called for board comment.

Director Tobias thanked Mr. Harris for his presentation and work. Director Tobias asked about the hospitals commitment to fully fund the new CT scanner. Mr. Harris stated that the hospital is working on getting investments and additional funding to purchase the new equipment. At the end of the day the hospital will do what it must to best serve the community.

Ms. Faith thanked Mr. Harris for his presentation and his time.

Mr. Harris thanked the board for their work and time before leaving the meeting.

6) FINANCIAL SUSTAINABILITY

Mr. Koblick stated that the finance committee, Johnathan Spees from Marine Street Consulting, and the districts Financial Advisor Chandler Asset Management met on August 12, 2021. Chandler Asset Management reviewed the district's current Investment Policy and made recommendations based on best practice. Ms. Faith stated more work needs to be done on the investment policy including determining how to operationalize the recommended best practices. Additionally, the finance committee charter needs to be reviewed and updated. The revised document will be brought to the September board meeting for review and approval. The district staff will also bring a recommendation to the board regarding the custodian of the portfolio at the September board meeting.

Mr. Spees stated after researching the plasma center business opportunity and discussing with Ms. Faith, they both concluded that there are serious controversies surrounding the business of paying for plasma which resulted in not pursuing the plan further. Mr. Spees and Ms. Faith has met with the Petaluma Health Center to explore a PACE clinic. There is interest in partnering on this initiative. Lastly Mr. Spees and Ms. Faith spoke with Naomi Fuchs, CEO of the Santa Rosa Community Health Center, who is much further along on developing a PACE clinic. The Santa Rosa Community Health Center PACE Program is a proposed joint venture with an FQHC out of Oakland which is weeks away from leasing a space in Rohnert Park. Santa Rosa Community Health Center has created a nontax paying LLC with their joint venture and there may be an opportunity for the district to join the LLC. Overall, the opportunity to work with a member of the community and develop a PACE clinic is looking positive. More discussions are needed.

Mr. Spees stated he, Ms. Faith and Mr. Harris met to discuss potential development opportunities. The discussion targeted how the district could work to develop something that would address a hospital need. From the conversation one of the top recommendations was a behavioral health and crisis center.

Another project discussed was assisted living and senior services. This development would likely live on the Lynch Creek Parcel, the hospital property, or both.

Director Hempel echoed the need for a behavioral health and crisis center. She also would like to explore the idea of working with the hospital to allocate more sober beds as there are not enough to respond to the need for crisis intervention in Sonoma County.

Director Nelson offered to share information about Aurora Mental Health Facility to Mr. Spees. Ms. Faith stated that Aurora Mental Health is a partner of the Petaluma Sober Circle Program.

Mr. Spees also noted he has been researching the Living Unlimited Model to support adults with disabilities and has a meeting with Ms. Mooney on that project. There will be more to discuss at the next meeting.

Ms. Faith stated there was a call with Mr. Spees and UCSF that showed potential for a joint venture.

Ms. Faith shared the District's community sponsorship budget approved for FY 2021/22. The total budgeted is \$49,000 which includes some discretionary funds for needs that come up during the year that would align with strategic priorities. This budget was created based on organizations the district has funded pre-covid.

7) BOARD POLICY REVIEW AND APPROVAL

Ms. Faith stated on an annual basis the Board reviews their board policies. Each Director received a few board policies to review. Recommendations for changes to the board policies were discussed and staff was instructed to incorporate the recommendations and present policies for board approval at the next board meeting. The Investment Policy will be presented, reviewed, and approved separately.

8) BOARD GOVERNANCE SELF-ASSESSMENT

This item was postponed until the September board meeting as two board members have not yet completed the survey.

9) PETALUMA HEALTH FOUNDATION STRUCTURE

Director Nelson and Director Dufour recommended the board move forward mirroring the Desert Health Foundation structure in which the Petaluma Health Care District Board would serve as the board for the Petaluma Health Foundation.

A MOTION was made by Director Nelson and seconded by Director Dufour to appoint the Petaluma Health Care District Board to serve as the Petaluma Health Foundation Board. The motion was passed by a vote of 5 ayes (Directors Ambrosi, Hempel, Dufour, Nelson, and Tobias) and 0 noes.

Ms. Faith will provide Director Nelson and Director Dufour with the Desert Health Foundation Bylaws, will work with legal counsel to redraft the Petaluma Health Foundation Bylaws to mirror Desert Health Foundation's and bring forward a draft for review and approval at the next board meeting.

10) ADMINISTRATIVE REPORTS

Presidents Report

Nothing to report.

CEO Report

Ms. Faith stated the conference for ACHD is not canceled at this point but there is a possibility of cancellation due to the uptick in COVID cases. An ACHE board meeting will be held the end of August to determine that status of the event based on health and safety. If the conference training is canceled the board members who planned to take their Ethics training at the event will need to complete it before the end of September.

Ms. Faith would like to recommend Kaiser insurance be added to the menu of options for district employees and requested input from the board. The board approved of the idea of including Kaiser as an option along with the other options we currently offer. options.

Ms. Faith recommended BJ Bishop as the mediator for the upcoming board retreat. The cost of the proposal is approximately 6K. Ms. Faith and Director Hempel will work to create a draft agenda for the board retreat to present to the full board at the September board meeting.

Director Nelson suggested that the district remove the hold on the grant funding process and start the grant process again. Director Hempel agreed and the board discussed and agreed that the CEO can use discretion on approving funding requests due to timing and need, with the understanding that we only have the amount budgeted as approved by the board for FY 21/22 grant funding.

Ms. Faith recommended the board approve funding for Kids Scoop, a small nonprofit the district has supported for many years. They produce kids' newspapers and distribute them to 3,000+ students a month in Petaluma. It was determined that this is a sponsorship request due to the marketing perks. Approved FY21/22 sponsorship funding can be allocated at the staff's discretion throughout the year. 5K of sponsorship funding will be allocated to support Kids Scoop News.

13) ADJOURN

Director Hempel adjourned the meeting at 8:42 PM.

Submitted by Director Gabriella Ambrosi, Secretary PHCD
Recorded by Ty Mooney, Board Clerk PHCD

Quarterly Hospital Update

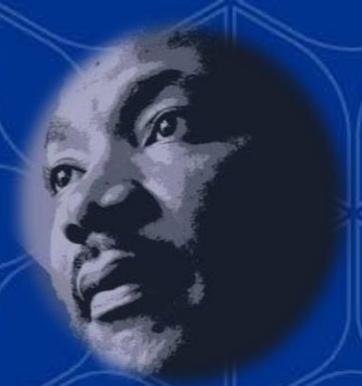
to Petaluma Healthcare District Board

Darian Harris, MHA

Chief Executive Officer
Petaluma Valley & Healdsburg Hospitals

Date August 2021

Reflection



Everybody can be great...because anybody can serve. You don't have to have a college degree to serve. You don't have to make your subject and verb agree to serve. You only need a heart full of grace. A soul generated by love.” —Martin Luther King Jr

Excited to join, learn about,
and serve the Petaluma
community!

A man with short dark hair, smiling, wearing a dark grey suit jacket, a light blue dress shirt, and a patterned tie. He is standing outdoors in front of a large tree with green leaves. The background shows a paved area and some bushes.

Darian Harris
Chief Executive
Petaluma Valley & Healdsburg Hospitals

Hospital Leadership Initial Focus | Strategic Plan Progress

1 Listening

2 Assessing Current State:

- Internal Capabilities & Infrastructure
- Community Needs & Benefits
- Quality Program Journey
- Identifying Service Enhancement Opportunities

3 Desired Results: Designing and optimizing our care delivery system to best meet desired community and organizational needs



Every system is perfectly
designed to get the
results it gets

Donald Berwick

PICTUREQUOTES.COM



Also attributed to W. Edwards Deming & Paul Batalden

Healdsburg and Petaluma Valley Hospitals Mission, Vision, Values & Promise

Mission We are steadfast in serving all within our communities, especially those who are poor and vulnerable

Vision Health for a Better World

Values Compassion, Dignity, Justice, Excellence, Integrity

Promise "Know me, care for me, ease my way"

Healdsburg and Petaluma Valley Hospitals Strategic Priorities

Extraordinary
Caregiver Engagement



(Joy, Fulfillment, and Empowerment)

Exceptional Care
Experience



Operational
Excellence



Petaluma Valley Hospital

Key Updates / Programmatic Efforts



COVID Response Efforts



EPIC Implementation



Caregiver Engagement



High Reliability Journey



Staffing &
Recruitment Efforts

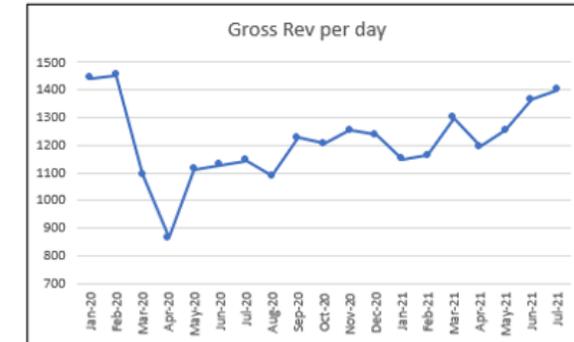
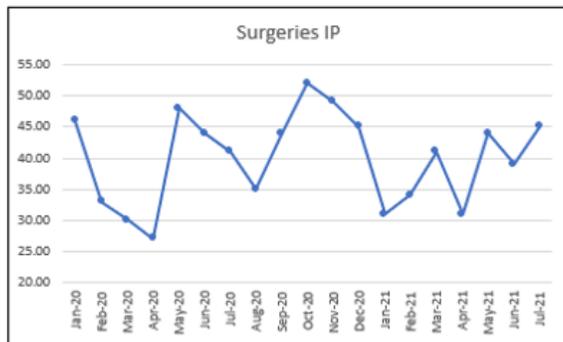
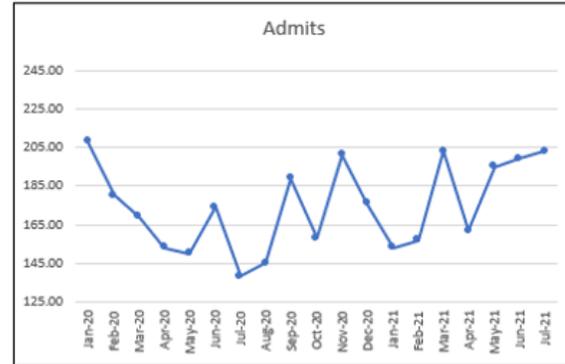
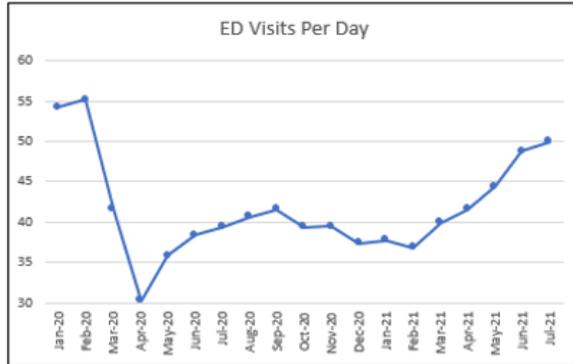


Awards & Recognition

Petaluma Valley Hospital Makes
Cal Hospital Compare's
2020 Honor Roll for Maternity Care

One of 141 hospitals recognized
for meeting or surpassing the
statewide target aimed at reducing
births via C-section in first-time
mothers with low-risk pregnancies.

Petaluma Valley Hospital Financial Status

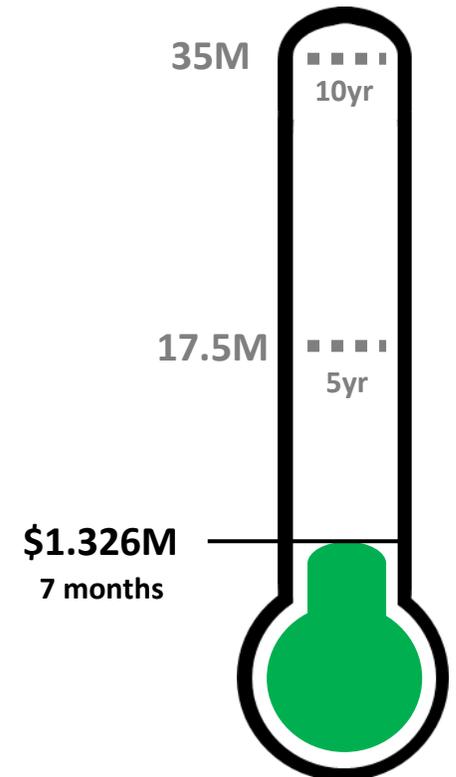


Petaluma Valley Hospital Capital Investments

Reminder:

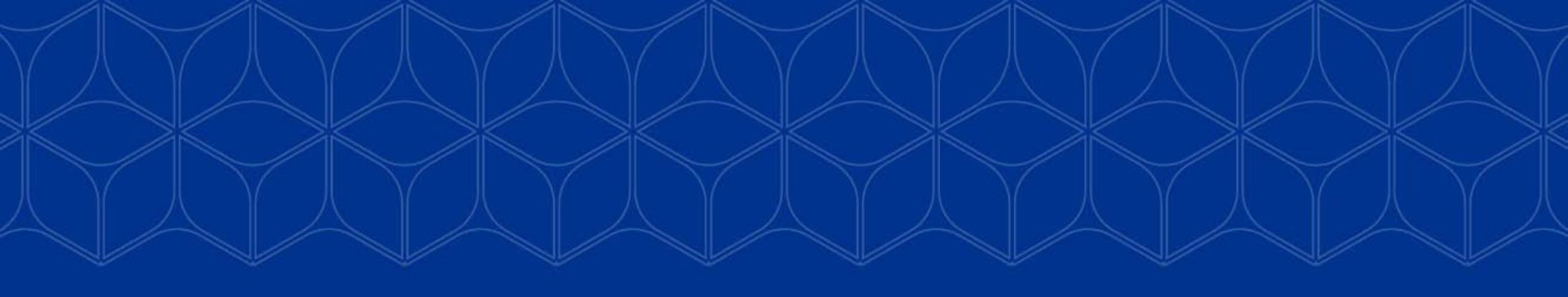
- Invest \$35M over 1st 10 years
- Invest at least half (\$17.5M) in first 5 years

Department	Investment	Request Date	Investment Amount to Date
PVH Hospital	EPIC Implementation (PVH)	1.1.21	\$1M - \$1.1M
Various	Copier Refresh	5.24.21	\$60,993
Facilities	Water Heater	6.23.21	\$34,035
Lab	Chemistry Analyzers Project	6.23.21	\$98,000 <i>Est Total: \$800k - \$900k</i>
Lab	Lab Connectivity	6.23.21	\$16,242
OB/FBC	SIMS Doll	6.23.21	\$11,227
ICU	Non-Invasive Cardiac output monitoring	7.29.21	\$26,188
Imaging	CT Replacement	6.28.21	\$80,000 <i>Est Total: \$2.8M - \$3.1M</i>



Thank you for your time today and your ongoing support for Petaluma Valley Hospital!





Appendix